Relentless Pursuit of Perfection Ltd

COMPANY PROFILE – High level

November 2026

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What we do

Performance Consulting

- Performance support
- Workshop facilitation
- Coaches/Mentors (Office and Worksite)
- Knowledge management

- Technical and Non-Technical Workshops
  - In-person
  - Virtual
  - Hybrid
  - Digital
- Performance Plans
  - Gap Analysis
  - Develop Systems
- Pre-Job / Post-Job Reviews

AI based analytics

- Cognitive data analysis
- Benchmarking
- Real-Time decision making

- Key offset Review
- 'Best of the Best' Analysis
- KPIs, mini-KPIs, micro-KPIs
- Real-Time Decision-making
- Leading & Lagging Indicators

Managed Projects

- Desktop consultancy (Design & Execute)
- HSEQ & Due Diligence
- Office and worksite personnel

- Asset Integrity
  - Surface
  - Downhole
- Business Development
- Design Review
- Legislative Compliance
- Technical Authoring
- Peer Assist and Peer Reviews

Training & Competency

- Training workshops
- Online and in-person training
- Competency assurance
- Focused recruitment

- Technical and Non-Technical
- Individual and Team Competency
- 'Foundation' through 'Expert' courses
- Linked to https://www.drillers.com

Who we are: Performance Delivery Consultants

Founded in 2000

327 teams supported

66 countries

663 Workshops

93 Fully Online

28 Hybrid

5 Digital



Multiple Consultancy Projects

Perform: Technical Limit, Coaching and Training, Gap Analysis

Wells: DWOP-CWOP-TWOP-AWOP-IWOP-LWOP-SWOP, AAR, Rig Start-up, Ops Readiness, Well-specific Well-control

Facilities: Shutdown AAR, FPSO Disconnect

HSE: TRA, HAZID-HAZOP, (MPD and Well-test, HSE-event, SIMOPS/COMOPS, WOCRM (Human Factors)

Our Mission

The Golden Circle

WHAT

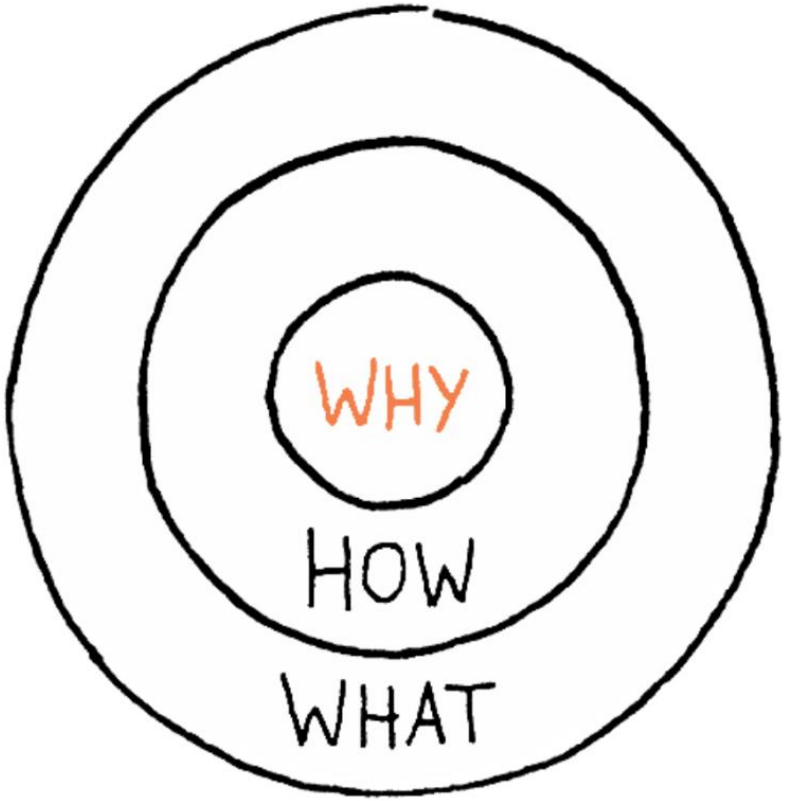
Every organization on the planet knows WHAT they do. These are products they sell or the services

HOW

Some organizations know HOW they do it. These are the things that make them special or set them apart from their competition.

WHY

Very few organizations know WHY they do what they do. WHY is not about making money. That's a result. WHY is a purpose, cause or belief. It's the very reason your organization exists.



With thanks to Simon Sinek

Why

Bringing out the best in teams

How

Getting Everybody Involved in Perfecting Things

What

Technical Facilitation/Services & Coaching

The Perfect Outcome

The Destination

The Technical Limit is what could be achieved in a flawless* operation using the best people, planning and technology.

* Flawless = No harm to people, damage to the environment or waste of time and money
  - Zero Incidents
  - Zero Non-Productive Time (NPT)
  - Zero Invisible Lost Time (ILT)
  - Carbon Neutral

Based on this definition, why wouldn't you be *aiming* to achieve this?

The Journey

... by helping you to create an Enabling Environment



"Living the Limit" is a trademark of Relentless Pursuit of Perfection Ltd and cannot be used without permission.

Full Life Cycle Support: Performance (Efficiency & HSE)

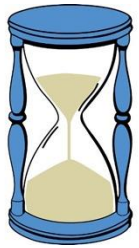
Performance Facilitation
(full life cycle)

- DWOP, CWOP, TWOP, LWOP, AWOP, SWOP
- Systems Gap Analysis, Performance Plans
- Project Kickoff
- Well Design Challenge
- Peer Assistance
- Performance Academy
- Teambuilding / Alignment
- Best of the Best Analysis
- AAR

HSE Services

- Emissions Reduction Surveys
- HAZID / HAZOP, Risk Assessment
- Human Factors (WOCRM)
- DROPS (Policy, Survey, Systems)
- Well Examination
- SMS / Safety Cases / Bridging Documents
- Operational Safety Reviews
- Incident Investigations
- Due Diligence





Technical Facilitation & Consultancy

Technical Limit

Coaching
(Performance, HSE, Energy)



Technical Services / Project Management

- Rig Survey (incl. emissions)
- Rig Intake *Start Up Assurance
- Fully resourced Project Management
- HPHT Services
- MPD/UBD
- Well Control: well-specific training
- Well Integrity Management
- Office & Wellsite Support

Performance

- Performance, HSE & Energy Coaches
- Performance Thinking
- HPHT Coaching
- Helping Hands
- Build National Competency
- Coaching Academy
- Train-the-trainer

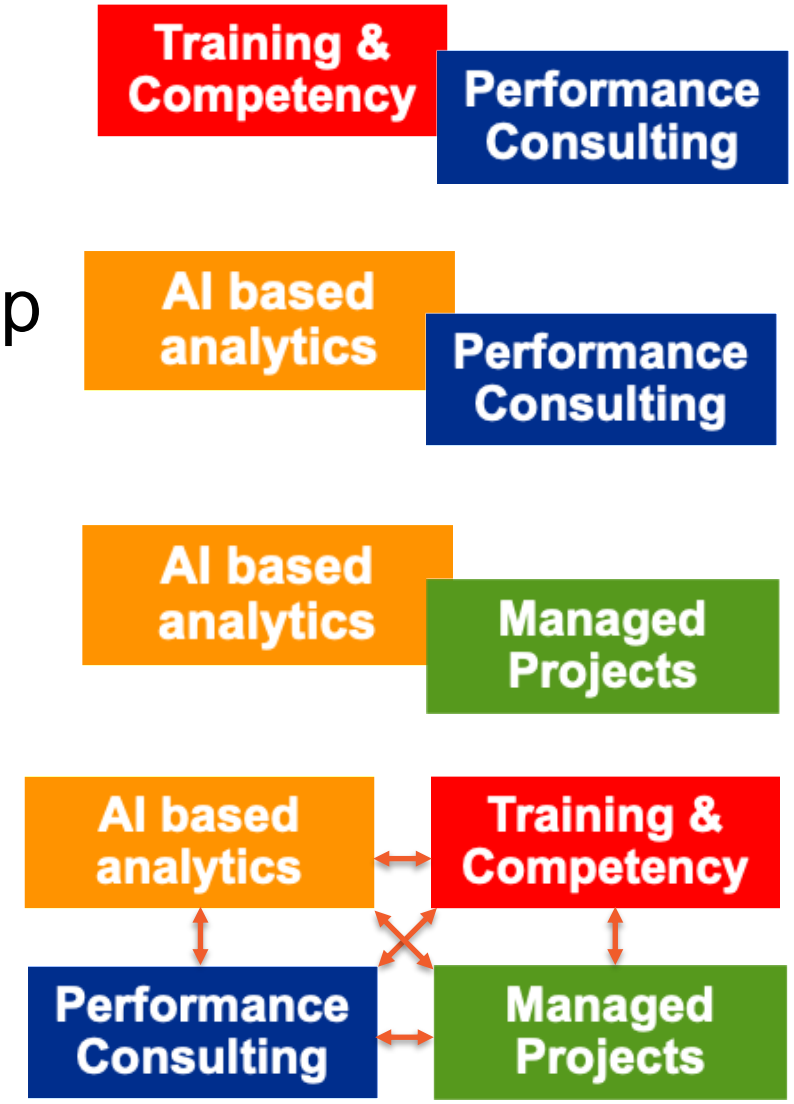
Recruitment

- Short and Long-Term Hire
- All Disciplines

Possibilities: almost endless

Example

- Training and Training-Workshop
- Improvement Workshop
- Technical Review
- Full Project Support



Asset shut-down for maintenance
Use of new piece of equipment Review detailed procedure that uses this equipment to iron out any issues
Develop ‘Aspiration Targets’ Big Wins and Marginal Gains Build Logistics Plan based on success
Review installation plan for new piece(s) of equipment Conduct Risk Assessment; HAZID-HAZOP
Team-Building, Goal-Setting Develop Detailed Execution Plan Assist with Execution (Safe-Efficient) Reporting against plan and KPIs Capture and Embed Lesson Learnt

Some results



A few of our achievements: D&C and Decomm

- Facilitation & Coaching, AWOPs
  - First application of Technical Limit to Well Decommissioning (17-28% improvements vs. Benchmark)
- Benchmarking & “Prepare to Excel”
  - Wells drilled in just over half the AFE
  - “Breakthrough in performance culture”
- Helping Hands
  - Experienced Drilling personnel as extra “eyes and ears”
  - Contributed to well cost savings of up to €4.5 million per well
- DWOPs, CWOPs, TWOPs, HAZOPs
  - Deepwater, HPHT, Geothermal,
  - Coal-bed methane, conventional

Testimonials available on request
Contact us for more details specific to your needs

Safer
More efficient
Cheaper





On the Job Support

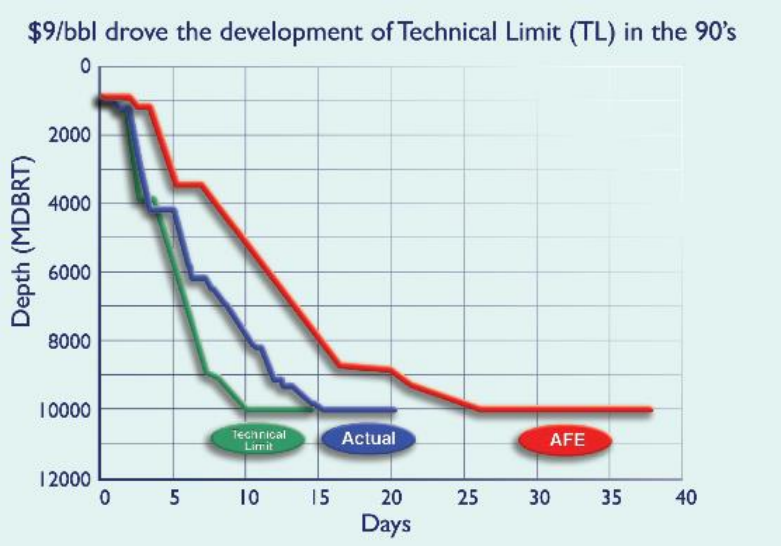




- Wellsite Coaches
  - Highly experienced coaches support the crews
  - Performance optimisation through Pre-section Meetings, After Action Reviews, video capture & analysis
  - Crew development through “Helping Hands” – Support, advice, mentoring
  - Development of national crews
- Office Coaches
  - Manage wellsite coaches
  - Focal point for office staff
  - Keep the performance attitude burning in the team

Typical Coaching Results

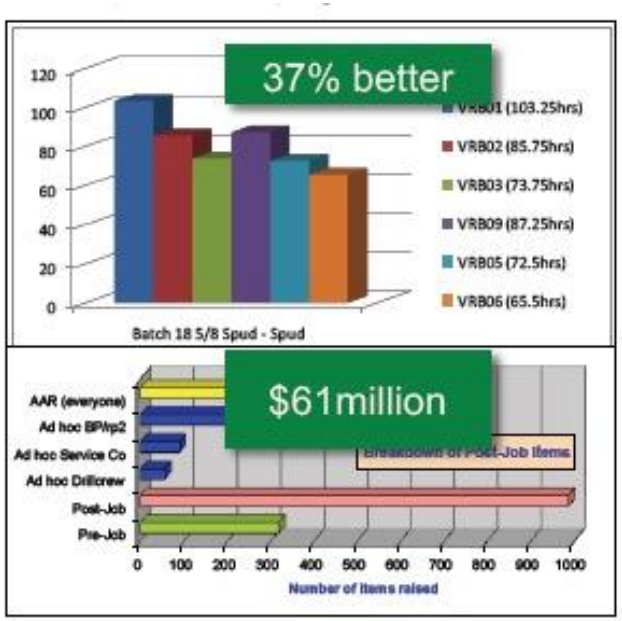
- Technical Limit Service (office and/or wellsite)
  - bp Indonesia : booked $60 million benefit from our work.



Safer, Faster, Cheaper.

  - BP NW Hutton Abandonments: 28%
  - Oilsearch PNG : 28%
  - Maersk Oil UK: A well in half the time
  - Enquest UK: fastest ever subsea Producer-Injector pair
  - BP Egypt: "Best in basin" top 6 wells in a class of 93 wells

Some Full Support Results: Indonesia



Two jack-ups

- Office Coach/Co-ordinator
- Coaches on each rig (ex-Toolpushers)

Crew Engagement Sessions for each rig

- Explained the Process

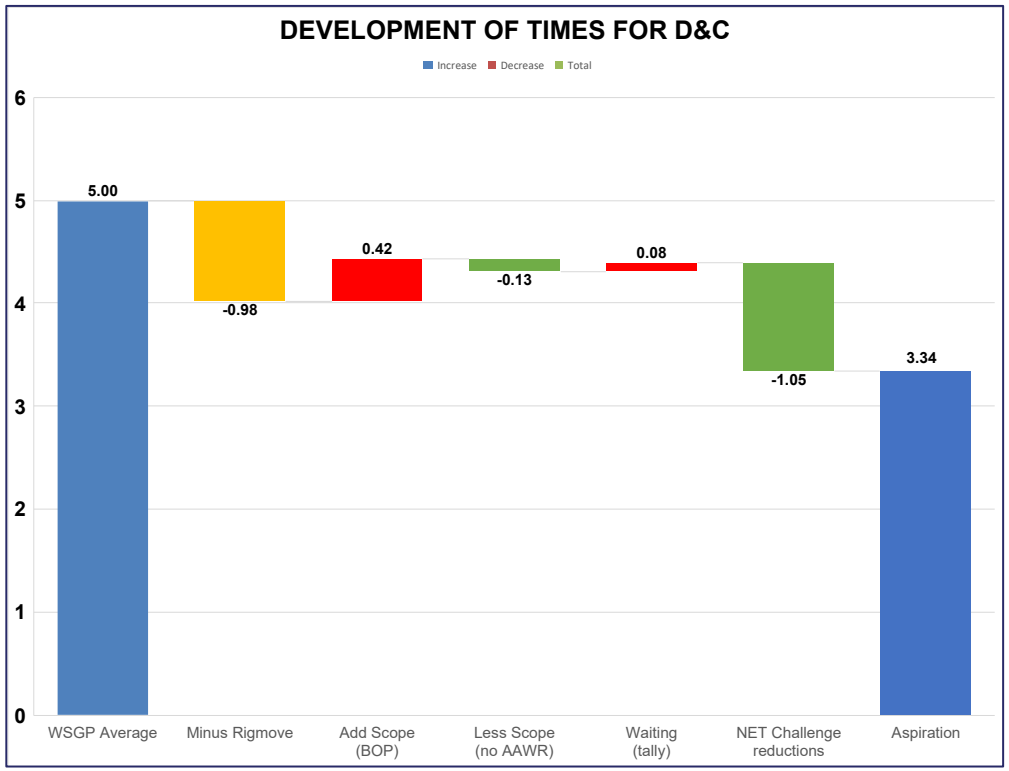
Regular Workshops

- DWOP
- CWOP-TWOP
- Knowledge Sharing

Results

- 37% Improvement in the batch drilling phase
- 10% lower than AFE
- 1300 lessons captured
- Close-out was 96% including rejected items
- Drilling Contractor featured the ENABLING ENVIRONMENT in regional publication

Some Adhoc support Results: Australia



Part Two

- Factory Drilling Coal Seam Gas Programme
- Several offsets
- Highly motivated client and Drilling Contractor

Coach co-ordinated a Challenge Session

- Three out of four crews
- Key Service Companies
- Awareness Seminar then reviewed detailed POA
- 4.42 days AFE (D&C) became 3.34 days Aspiration
- Longer-term (Technology) might see 2.68 days

Results

- Best well was 2.75 days with weather issues
- 2.5 days was within sight

Some Adhoc support results: Australia

Australia (2018-2019)

This was a two-part programme.

In the first part, one of our field coaches spent 15 days in the client's office, analysing data for six (6) traditional wells, from the daily drilling reports and data software. Output included a Technical Limit Time vs. depth that the team could focus on achieving.

In comparing average ROP with best-achieved, the gap was typically 20%. Potential offline activities were also identified. The most significant gap was in connection times, with a 30-60% difference between the well-in-progress and the best-achieved. Weight-to-weight connection times were often greater than 25 minutes, with the pipe stationary for up to 10 minutes (!!). This adds up to a lot of time on a *singles* rig, with the size of the prize estimated at over 30 hours per well.

The full analysis revealed that there was the potential to reduce well times by 20% for a 2000m well and 35% for a 3100m well.



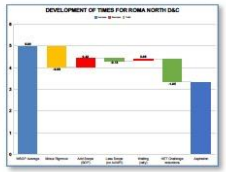
An optimised connection procedure was developed and agreed with the wellsite team, along with a detailed plan to develop wellsite ownership of mini-KPIs. Aggressive drilling parameters were introduced.

Results: The connection times dropped from an average 18 minutes to less than 12 minutes and the ongoing well was the first well in the campaign to beat the AFE. All other wells went on to do the same.

Based on the success of this brief intervention, the COO and the Drilling Manager, faced with a factory-drilling Coal Seam Gas Project decided to introduce / emphasise Technical Limit thinking into the programme.

With the support of the Drilling Contractor, a Challenge Session was held near the site, with three of the four crew attending plus a considerable number of the other Business Partners.

Following our 'Awakening' Seminar, the Challenge Session set to work on the 5.5 day AFE (D&C & Rig-move). The level of detail was world-class, with the actual Wellsite Plans of Action ("Drillers Notes") scrutinised, and the times broken down to the nearest 5 minutes.



An aspirational time of 3.34 days was identified, along with the actions necessary to achieve it, with an ultimate time of 2.68 days with some design and equipment changes needed.

In parallel, we worked closely with the Leadership team to conduct Health-check on the management systems, develop fit-for-purpose reports. The aspirational times and detailed phase definitions were pre-loaded into the Daily Reporting software. The lessons learnt cycle was optimised. The Drillers Notes were standardised.

Results: Well times towards the end of the Project were down to 2.5 days. Backing out the impact of the severe flooding, the Drilling Manager felt than 2 days is ultimately achievable.

Two-part programme

Part One: Review history

- Six wells, all coming in over AFE
- Lots of data
- But not being interpreted

Coach reviewed data

- 20-35% gap
- Multiple offline opportunities
- Connection times: Inconsistent and overly cautious
- Wrote detailed procedures

Results

- Connection time reduced by 33%
- Well came in under AFE
- Held the gains

Example Training Workshops

- Advanced Well Control training, followed by a DWOP: Kurdistan
- Intermediate-to-Advanced Well-test/Production Start-up training, followed by TWOP: Germany
- Human Factors / Magical Thinking training, followed by Safe Star-up DWOP: Netherlands
- Human Factors & HSE Training, followed by TWOP: Kurdistan
- Stuck-pipe Training, followed by DWOP: Egypt and Suriname
- Performance Thinking training, followed by DWOP-TWOP: Pakistan
- Building an Enabling Environment, followed by Challenge Session: Australia
- ERD and Hole-Cleaning, followed by DWOP: Netherlands
- Deepwater Well Control, followed by DWOP: Brunei
- Advanced MPD with Liner Drilling and Continuous Circulation, followed by DWOP: Netherlands
- Reservoir Drill in Fluids, followed by DWOP.
- HTHP Well Construction, followed by DWOP
- Drill string Failure Prevention, followed by DWOP
- Horizontal Well Control, followed by DWOP

Footprint



Workshop Experience outside-Europe

Most recent clients shown first, with their most recent activity shown first

Client	Country	Activity
TotalEnergies	Nigeria	AFEB-1X DWOP (2026) Egina ECOP (DWOP-CWOP-Subsea WOP) Rig Intake Support
	Namibia	Mopane 4X DWOP (2026) Venus-1A DWOP (2022)
	Malaysia	TEPMY Jampuk-1 DWOP
	Suriname	GranMorgu GWOP GranMorgu PreWOP
	Congo	MHNM-6 DWOP Nzombo-1 DWOP-TWOP 1 x CWOP-TWOP 1 x LWOP 2 x DWOP (Same well, different rigs) Ops/Safety Review 2 x DWOP (Deepwater Subsea Development, TLP). TLP x HAZOP.
	Malaysia	4 x Deepwater DWOP (2013, 2014, 2017, 2022) 2 x PMCD x HAZOP (2013, 2017)
	USA	South Platte DWOP (First well in GoM in 14 years; deepest/highest pressure)
	Lebanon	Block 4, well 1 DWOP (first ever well offshore Lebanon)
	Senegal	JAMM-1X DWOP
	Mauritania	Yaboy DWOP
	Mexico	Etzil-1 DWOP / HAZID
	French Guiana	GMES-6 DWOP
	South Africa	Brulpadda-1X DWOP (Extreme Metocean environment)
	Azerbaijan	'Critical Well DWOP', CWOP/Human-Factors (WOCRM) Session
	Kurdistan	DWOP
	Brunei	Crew Induction / DWOPs x HPHT training Crew Induction x DWOP x Deepwater Training (startup of newbuild 6th Gen semi)
JMH	Japan	Hazard Identification Analysis Workshop
ZARUBEZHNEFT EP VIETNAM	Vietnam	THNA Drill-Well-on-Paper (DWOP)
		RDM-1X Drill-Well-on-Paper (DWOP)
CNR International	Cote d'Ivoire	Baobab Phase 5 DWOP-CWOP (2026)
		Baobab HAZID x multiple-DWOPs (2014); CWOP/Risk-Assessment, Wash-up (2007)
	Gabon	"Performance Advisors"
JAPEX emp	Indonesia	SCGD DWOP-TWOP
PTTEP	Malaysia	SAPA-SASA Drilling & Completion Performance Workshop
	Malaysia (Sarawak)	Serendah Infill Capiagn Perforamnce Workshop (DWOP-CWOP)
	Malaysia (Sarawak)	Exploration Well DWOP (MPD x high angle)
	Myanmar (pre-sanctions)	2 x Campaign-DWOP (Deepwater Exploration with MPD)
		MPD x HAZOP, then DWOP
		Project/Well-specific Risk Assessment (Drill, Test)

Client	Country	Activity
PETROVIETNAM	Vietnam	AQWA / KLWA x Naga-4 x SIMOPS Review
ExxonMobil	Texas	Marshall Madison AWOP
	Cyprus & Egypt	East Med Exploration Campaign AAR (3 wells)
ENERGEAN	Morocco	Anchois East DWOP, then CWOP. **Hybrid.**
	East Med	KN-01 ST4 CWOP
		Athena DWOP
JAPEX	Japan	Japex Hidaka Trough SK-1
VAALCO ENERGY, INC.	Gabon	ET-15H DWOP-CWOP FPSO Flowline Disconnection Constructability Review / Risk Assessment 2 x CWOP (Campaign, then CHFP-focus) 2 x i-WOP in quick succession then Campaign DWOP, and iWOP
bp	Azerbaijan	ACG Competions Performance Workshop (7 platforms; focus on TL, RZM, HOP)
		Chirag A11z CWOP (GeoFORM)
	Egypt	1 x Infill Campaign CWOP-TreeWOP (Raven West) i-DWOP (Deepwater x HPHT Exploration), then 2 x DWOP (Atoll-1, Atoll North) 5 x Development Well campaign DWOP (Taurus-Libra, Raven East, Raven West, Atoll North) 4 x Development Well campaign CWOP (Taurus-Libra, Raven, Atoll, Giza-Fayoum) 1 x TreeWOP (Taurus-Libra) 1 x HPHT Exploration onshore (Mocha-1) 1 x 'Deepwater HPHT' DWOP plus Team-Building (Atoll-2) 1 x Onshore DWOP (El-Masariya Onshore)
	Indonesia	Phase 2 (2018-2019): Onshore Performance Co-ordinator, multiple Workshops TEAP (2012- 2014): TL Support (office & national wellsite coaches, DWOPs, TWOPs) Phase 1 (2007-2009): TL support (wellsite & office coaches, DWOPs, CWOPs; DSV/NDSV).
	Oman	KZN-113 Critical-Section DWOP
	Algeria	Wellsite Training & Coaching
Confidential	Confidential	Development well 1: DWOP-CWOP-TOP Exploration Well 3: DWOP and then TWOP Exploration Well 2: DWOP-TWOP-CWOP Exploration Well 1: DWOP and then Ops Decision-Making Workshop
HCML Husky-CNOOC Madura Limited	Indonesia	FGD and Roll-out Workhops in support of WIMS Development
CPOC	Malaysia / Thailand JDA	Well Delivery SIMOPS Workshop (Phase 5)
TETHYS OIL	Oman	Kunooz-1 DWOP
DNO	Kurdistan	Safe-Start/TWOP (Baeshiq-3)
		Tawke 5G CWOP*
		2 x DWOP-CWOP (Tawke field)
		DWOP-CWOP (Baeshiq)

Workshop Experience outside-Europe

Client	Country	Activity
Shell	Australia	Tophole DWOP (Batch-Setting), then Riser-section DWOP. **DIGITAL**.
	Mexico	HSE-Event, DWOP
	Brunei	MPD x HAZID (HPHT well), then 'Critical-well' DWOP
	Malaysia	**Provision of wellsite rDTL coaches.** Performance Healthcheck / Assessment
Subsea Drive	USA/Global	(Deepwater) Riserless Casing Drilling Risk Assessment
TRIDENT ENERGY	Equatorial Guinea	Provision of HSE-Performance Coaches
		DWOP
		iWOP Subsea (Interventions)
		Campaign Readiness Review
Jadestone Energy	Malaysia	EBA Phase 8 DWOP-CWOP
	Indonesia	Akatara Phase-1 DWOP/CWOP
Weatherford	Saudi Arabia	Al-Khobar Challenge Session
beach	New Zealand	Kupe South-9 DWOP-CWOP
	Australia	Black-watch-1 (u-ERD) DWOP, then CWOP
		Haselgrove AWOP/DWOP
NEPTUNE ENERGY	Egypt	Yakoot-1X DWOP
HESS	USA	Pickerel DWOP Huron DWOP-LWOP
	Equatorial Guinea	CWOP (Workovers) and DWOP/CWOP (Development)
	Libya	DWOP. TWOP / Welltest Risk Assessment
	Indonesia	DWOP
	Brazil	
	Ghana	DWOP, Team Alignment / Enabling Environment Seminars.
REPSOL	Indonesia	Rencong-1X AAR (Deepwater Expl) KBD-2X AAR, Anggun-1 DWOP. Land wells.
	Gabon	DWOP (Ultra-Deepwater)
	Colombia	DWOP (Wildcat) + Soft-skills training (performance)
	Canary Islands	Sandia -1X DWOP (Deepwater Exploration); HAZOP (MPD)
	Angola	DWOP (Deepwater Exploration)
	Kurdistan	2 x DWOP
	Libya	Safety-DWOP (onshore exploration)
	Trinidad/Guyana	DWOP plus HPHT training plus Stuckpipe Training
GRN	Algeria	Development campaign DWOP
Chevron	East Med	Tamar SW & Leviathan-8 CWOP
		Leviathan-8 DWOP
		Subsea Wells AWOP
		Mari-B AWOP
	Indonesia	CWOP (Complete Well on Paper); Deepwater. Supervisor Alignment Session (in shipyard for new-build)

Client	Country	Activity
	Kurdistan	AHA-1 DWOP
MPCL	Pakistan	Spinwam-1 DWOP-TWOP
		Performance Programme including: • Service Partner Alignment Seminar • Internal Alignment Sessions • Gap Analysis and Performance Plan
TULLOW OIL	Mauritania	AWOP
		5 x DWOPs, SWOP (Supply-well-on-paper); Deepwater x HPHT
	Côte d'Ivoire	Safety-DWOP
CARIGALI HESS	Malaysia / Thailand JDA	2 x HPHT Well Delivery SIMOPS Workshop (BMA then BMD)
		BMA x HPHT DWOP, then CWOP Bulan C DWOP and then CWOP, plus *online* Team-building
strike energy	Australia	West Erregulla-3 ST3 MPD x HAZID-HAZOP
sapura energy	Australia	Kanga-1 DWOP
INPEX	Japan	Sanin Oki-1: Exploration well DWOP Shimane Yamaguchi-1: Exploration well DWOP, then TWOP
	Abu Dhabi	Onshore Block 4 DWOP, then TWOP
	Suriname	DWOP/Risk-Assessment (Exploration)
	Malaysia	MPD x HAZOP (BTR x CBHP). DWOP (Deepwater Exploration)
	Indonesia	Abadi: DWOP and TWOP
westernZAGROS	Kurdistan	K4: DWOP and Well Control Refresher, then CWOP
LOCHARD ENERGY	Australia	Seamer-2: DWOP, then CWOP, then Well-specific Risk Assessment
VALE	Indonesia	Hu'u Daha Geothermal Slim-hole Exploration Wewll DWOP/Risk-Assessment
CHARIOT	Morocco	Anchois-2: DWOP, then LWOP
	Namibia	Prospect 'S" DWOP (Wildcat)
LUKOIL	Mexico	Yoti West-1 EXP x DWOP, then LWOP. Then AAR
Dragon Oil	Turkmenistan	ZHD-A-113 DWOP
MOECO	Japan	Tenpoku Seiho Oki-1 DWOP, then TWOP, plus *online* Team-building

Workshop Experience outside-Europe

Client	Country	Activity
PERTAMINA	Indonesia	MPD x DWOP for PHE-NSO
		Campaign DWOP-CWOP for PEP Cepu D& C Programme.
		3 x DWOPs & 1 x Safety-DWOP (2 jack-up rigs) for PHE WMO
Santos	Australia / Timor Leste JDA	Bayu-Undan SIMOPS Workshop (develop MOPO)
JX	Malaysia	DWOP (HPHT), SWOP, LWOP MPD x HAZID-HAZOP
eni	Indonesia	2020: Merakes CWOP 2018: Jangkrik Infill Campaign SIMOPS Assessment 2018: Merakes-1 (Exploration Well) DWOP 2016/2017: DWOP and Smart-Well/Sand-control CWOP (Deepwater Development)"
	Brazil	Supervisor & Contractor Alignment. DWOP/TWOP (Total: 4 workshops)
Berlanga	Myanmar	Block M8, Well WS-B x DWOP / Risk Assessment
Gupco	Egypt	Drilling Performance Improvement, then Performance-Thinking Workshops (2020)
		DWOPs / Performance Seminars, Technical Limit. Coach the coach.
MAERSK DRILLING		2 x MPD HAZOP in support of Maersk Deliverer Safety Case application
TAQA	Kurdistan	Exploration / Appraisal Campaign Post-Activity review
OMV	New Zealand	Multi-well (incl. Deepwater) DWOP-TWOP-HAZID
Capricorn	Mexico	2 x Exploration well DWOPs
	Senegal	3 x DWOPs (Exploration/Appraisal), 1 x TWOP
	Morocco	
Rashpetco	Egypt	MPD x DWOP (Montu-1)
Gaz du Cameroun	Cameroon	WWOP (HWU)
CONRAD PETROLEUM	Indonesia	Exploration campaign DWOP-TWOP (Tambak-1 and Tambak-2)
Senex	Australia	**Performance Challenge Session; Readiness Review**
		Initial Technical Review
Xtreme subsea	Vietnam	Desktop Review of Well Abandonment Plan
MEDCOENERGI	Indonesia	Buntal-5 Risk Assessment, then DWOP-CWOP (Subsea, D&C&T)
		AS campaign DWOP-CWOP
		JR campaign DWOP-CWOP
COOPER ENERGY	Australia	BMG Abandonment Peer Review

Client	Country	Activity
AUSTRALIS OIL & GAS	USA	Peer Review / Risk Assessment
IODP	Japan	Well C-0002 DWOP (IODP Expedition 358) *"Coring a Plate Boundary"*
sasol	South Africa	Operational Leadership Forum
	Mozambique	*2018 (Onshore):* Post-campaign AAR 2016 *(Onshore)*: DWOP-CWOP, then i-WOP *2015 (Onshore):* Well Cost Challenge Session *2012 (Offshore):* DWOP-CWOP/Team-building, AAR *2011 (Onshore):* HWU Risk Assessment/CWOP; AAR, DWOP
	Botswana	Coal-Bed Methane Exploration Corehole Programme : Ops Walk-through
Elcrest E & P Nigeria Ltd	Nigeria	Delivery Assurance Review / AAR
Kangean Energy Indonesia	Indonesia	*Subsea Development:* Risk Assessment - Drill, Complete, Run Tree (incl. Technical support); 3-day DWOP-CWOP
		Deepwater Exploration: Risk Assessment; MPD x HAZOP (CBHP, PMCD, 5th gen dp semi), DWOP, then TWOP
woodside	Australia	1. Top-Hole DWOP (Greater Enfield Development) 2. Deeper Section DWOP, CWOP
DeNovo	Trinidad	DWOP CWOP
PETRONAS	Malaysia	1st rig : HPHT x MPD Well Control Review, Risk Assessment, DWOP 2nd & 3rd rig : HPHT x MPD HAZOP 4th rig : u-HPHT x MPD HAZOP Technical Limit training for Front-Line Supervisors
Dubai Petroleum	Dubai	HPHT x DWOP *2008:* Technical Limit support incl. provision of Performance Plan & coaching of client's wellsite coaches. Crew Inductions. DWOPs.
ADMA	Abu Dhabi	DTL Re-invigoration Programme (office & wellsite coaches, DWOPs): Phase 1 ("Proof of Concept"); Phase 2 ("Reproducibility, and Sustainability")
MEG Energy	Canada	SAGD Operational Efficiency Workshop
Oil Search	Kurdistan	Expectations Workshop (office), AAR (Technical & Non-technical), TWOP
	PNG	Wellsite Expectations Workshops (as requested by Exxon-MOBIL)
	Australia & PNG	Fully-resourced LTL Programme incl. wellsite & office coaches. DWOPs, CWOPs
InterOil	Papua New Guinea	Next Steps Workshop *(Agreed goal 40% reduction in well costs)* Performance Service (office and wellsite coaches, DWOP)
GRN	Algeria	DWOP
PERENCO	Gabon	DWOP (Deepwater Exploration)
	Brazil	

Workshop Experience outside-Europe

Client	Country	Activity
Mubadala Petroleum	Thailand	DWOP, CWOP (SMART-well with ESP)
	Indonesia	2 x DWOPs (1 x Field Development, 1 x Expl well)
(Mitra)	Indonesia	Drilling Readiness Review Project & Well Risk Assessment, DWOP, AAR
Marathon Oil	Kurdistan	i-DWOP, TWOP
	US	Lower 48 States D&C Leadership Workshop
	Indonesia	AAR/Peer-Review (Deepwater). Provision of wellsite coaches.
MURPHY	Malaysia	Provision of wellsite Performance coaches. DWOPs, AARs.
NIKO	Indonesia	Deepwater Drilling Campaign Project Risk Assessment Safety-DWOPs. HAZOP on Deepwater MPD/PMCD.
MAERSK OIL	Angola	Deepwater Drilling & Well-testing AAR. Deepwater HLRA. DWOP.
Petrofac	Romania	Performance Healthcheck / Gap Analysis
agr borders & southern Falkland	UK for Falklands	Campaign DWOP for Rig Start-up (Deepwater)
TALISMAN ENERGY	PNG	DWOP for Rig Start-up x 2 (Exploration Wells)
Lundin	Malaysia	HSE Leadership Training
Transocean	Egypt	"Performance Toolpushers" (Deepwater).

Client	Country	Activity
ADDAX PETROLEUM	Nigeria	Rig Start-up Services (Teambuild, TWOP & DWOP) x 2 rigs
Origin	New Zealand	Technical Limit support incl. provision of Performance Plan & coaching of client's wellsite coaches. Crew Inductions. DWOPs.
ADA	Australia	
GEODYNAMICS		Set up DTL/safety systems (Geo-thermal company)
agr		DWOP (Exploration Wells)
PETRO-CANADA	Tunisia	
	Oman	DWOP / Performance Seminar
	Egypt	DWOP, CWOP, Supply-Well-on-Paper (Deepwater)
	India	DWOP, Provide Coach
		DWOP (Deepwater)
	China	Crew Induction / Safety & Operational Excellence / DWOP
	Angola	DWOP

Workshop Experience (Europe)

Most recent clients shown first
with
Their most recent activity shown first

Most recent clients shown first, with their most recent activity shown first

Client	Country / Field	Activity
ExxonMobil	UK	East Med DWOP - Pegasus-1 ST & Pegasus 2
		Pegasus-1 ST Welltest HAZOP
OMV Petrom	Bulgaria	Vinekh-1 & Krum-1 AAR
		Vinekh-1 RTO
		Vinekh-1 TWOP
		Vinekh-1 & Krum-1 DWOP (Black Sea)
OMV	Austria	Performance Day, then Strasshof-17 DWOP
		Wittau-T2 DWOP
		Alit-1 DWOP (HPHT)
OMV Petrom	Romania (all HPHT)	Barbatesti 4700 DWOP
		Totea TWOP & HAZOP
		Baicoi 6600 HPHT x MPD DWOP, then TWOP, then AAR
		Piscuri 4000 TWOP, then WWOP/HAZID
Energean	Aberdeen	Katlan field DWOP/CWOP
Harbour Energy	Germany	Mittelplate A33/A33a DWOP
		Weißenmoor Z3 Training-TWOP
	Norway	Maria Phase 2 Drilling Challenge Session
	UK	RK DWOP
		Valaris 123 Flat-Time Reduction Workshop
		PBLJ Flat-Time Reduction Workshop
		R2 Frac-well-on-Paper
		NW Seymour DWOP-CWOP
		NW Seymour DWOP (Re-entry part)
		F6 DWOP
		J-area Production Planned Shutdown AAR
		Judy: RD Focus Session, JM DWOP, J10 SROP
		Dunnotar: DWOP, then LWOP
		GBA Planned Shutdown AAR
		Planned Platform Shutdown AAR (Lomond, North Everest, Armada)
		Jade South DWOP
		Talbot DWOP
		LAD DWOP
eni	Netherlands P&A	Provide Operations Coaches (Safety & Performance) .. **ONGOING**
		CCS Project Peer Assist (Caprock Reinstatement)
		D-15A AWOP
		D-154A SIMOPS Review
		Team-Building / AWOP (Subsea x MLS wells)
Eavor	Germany	Loop 2 iWOP No. 1
wintershall	Netherlands	Winchelsea DWOP-TWOP held in the Netherlands
		AWOP
		Q1-D2xx DWOP
TotalEnergies		K5-F AWOP
		L7 Platform Abandonment AWOP
		Velocity String on Paper (Stand-alone Snubbing): 2021
		Velocity String on Paper (Rig-assisted Snubbing): 2018, 2019
	UK	Laggan: DWOP and CWOP
		Ballindalloch: DWOP/CWOP and re-WOP
		Elgin/Franklin: Team-building/On-boarding x 2, DWOPs/RWOPs x 4, Wellsite coaches
		Provide 'Rig Intake Advisor' for new-builds

Client	Country / Field	Activity
TotalEnergies	UK .. cont'd ..	Support to S714 Relief Well Drilling Team (planning & facilitation, relief NDSV)
		North Alwyn: Slot Recovery on Paper, Drilling DWOP, CWOP
		Ocean Valiant: Wellsite Performance Coaches
		Leadon: AWOP (Abandon Well on Paper)
		Lochranza: DWOP-CWOP
		Glendronach: West of Shetlands DWOP
	UK .. cont'd ..	Dunbar: Team-building/Alignment (TAD: Two Drilling Contractors)
		Tomintoul: DWOP x start-up of West Phoenix
		Tormore Risk Assessments : Deepwater Operability, Welltest
		Tormore: Develop Deepwater-specific Rig-Specific Procedures
	Bulgaria	DWOPs: Polshkov-1 (2015); Rubin-1 (2017), Melnik-1 (2018)
	UK .. cont'd ..	Pau: Drilling Riserless to TD Feasibility HAZID
	Cyprus	Onesiphoros West-1 DWOP. Deepwater x MPD Wildcat
	UK T-Rex***(Norway)***	Wellsite Performance Coaches (Ocean Valiant) Culzean: DWOP Dunbarton: "Next Steps" programme incl. Teambuild/align. DWOP. HTHP support : Risk assessment, performance system, DWOP, TWOP.
	Norway	T-Rex DWOP
Shell	UK	Valaris 123 Ways-of-Working
		Gannet GF-04 DWOP, then CWOP
	Netherlands	Confidential
	UK	Jaws-Orlov Ocean Valiant Team Formation Workshop, Value Creation Workshop
		Cormorant N and A: After Action Review (TTRD), DTL Wellsite coaches, DWOP
		Shearwater After Action Review (HTHP)
		Goldeneye Project Success Workshop
		Gannet Pipeline Dewaxing Challenge Session
	Europe	SAP Implementation Kick-off
Petrofac	UK	Drilling Contractor Performance Improvement W'shop
		Provide Performance & HSE coaches on: • Noble Hans Deul (working for IOG) • WilPhoenix (working for Hess) • Borgland Dolphin (working for i3 Energy) • Ocean Great White (working for Siccar Point Energy)
		AWOP for Renee Rubie Abandonments.

Workshop Experience (Europe) ... cont'd.

Client	Country / Field	Activity
one dyas	UK/NL	Crosgan (UK) & N05-A-01 (NL) Perfect Start-up DWOP for Valaris 123
	UK	Darroch: Rig-Start-up/DWOP held in Netherlands
		Sean: Two-well DWOP held in Netherlands
	Netherlands	N07-4 DWOP (Exploration Well).Theme: "Delivering as Promised"
		P18-08 DWOP/Team-building/Human Factors Awareness then AAR
		Q07-07 DWOP & CWOP with "Human Factors" Awareness
		5 x Workshops (L11b, L16-16, P-11, M07-08, L6D) incl. Safety-DWOP, i-DWOP, CWOP. Provide 'Helping Hands' Competency Assistance.
	Ukraine	Performance Seminar (4-days)
Capricorn	UK	Diadem DWOP, then Welltest HAZID-HAZOP, then TWOP (2022) Chimera Exploration Well DWOP (2019) Ekland Exploration well DWOP (2018)
	Norway	Lynhaug & Godalen (Exploration) DWOP
TAQA	Netherlands	Porthos CCUS Project: Well Intervention on Paper, then Well-Intercept-on-Paper
	UK	Harding: Morrone Well AAR (Wash-up)
		CWOP, Provision of Wellsite Advisors
NEPTUNE ENERGY	Norway	Dugong Tail DWOP, LWOP Dugong Appraisal Well Workshops: DWOP, SWOP, LWOP, TWOP Dugong Exploration Well Workshops: DWOP, SWOP, LWOP
HESS	Denmark	Intervention-on-Paper Ops Readiness Review HALLIBURTON
		Jill-1: Performance Steering Group, then DWOP South Arne: 1x Safety-DWOP; 1 x UBD DWOP; 1 x UBD CWOP
	Eur/ Asia Region	Regional Drilling Conference / Team-building
	UKCS	Risk Assessment on trawl damage to dormant sub-sea structure
	France	VGR-115H Proof-of-Concept DWOP: Directional liner drilling
nexen	Ireland	Iolar DWOP/DWOS support: UDW Exploration well with MPD
	UK	Buzzard Generic Design Challenge, Drilling Planning Kickoff, Crew Intros, DWOP
		Perth Generic Design Challenge Session
		Telford DWOP (Sidetrack)
		Blackhorse DWOP (Exploration)
		Best Practices Workshop (Cementing)
PROVIDENCE	Ireland	Druid/Drombeg AAR (4-part process)
MOLGROUP	Hungary	Performance Training: Technical Limit and Well Delivery

Client	Country / Field	Activity
bp	UK	Arundel: Target-Setting Workshop (PBLJ rig)
	UK (Magnus)	Magnus: Introduce & maintain TL programme, 14 x DWOP-CWOPs
		Introduction to new equipt (multi-laterals). 90-d safety plans
		Provision of office support personnel
		Brownfield Construction : Team Vision & Alignment
		Subsea Construction Project : Technical Limit Workshop
	UK	NW Hutton: Introduce TL into Large scale Abandonment Ops, Workshops
	UK (WoS)	TL Workshops & DWOPs (Foinaven, Schiehallion, Loyal) Wellhead & Subsea system training course
	UK (Rhum)	Rhum: Introduce homegrown TL programme. DWOP (Drilling)
	Netherlands	P15/18 Project Success Workshops
	UK	Wytch Farm Hydraulic Workover HSE Induction, Teambuild & CWOP
	UK (Clair)	Introduce homegrown TL programme. DWOPs & CWOPs
EnQuest	UK	Gadwall IWOP (Intervention on Paper)
		Knightsbridge Team-building & Ways-of-working
		Don Team-building & goal-setting for Stena Spey rig start-up
		Don Team-build, DWOP, Run Tree on Paper, CWOP, Start up Field on Paper, Full Field Project Wash-up. "Going for Gold" / Phase 2.
		Broom "Going for Gold" & DWOP
		Thistle DWOP
TALISMAN SINOPEC	UK	D&C Performance Meeting - Facilitation
		Performance Review Workshop, Seagull Well (HPHT)
SUNCOR	UK	Romeo HPHT x DWOP
Apache	UK (Forties & Bacchus)	Wellsite Coaches "Performance won't hurt safety" seminars.
Northern Petroleum Plc	UK	Markswell Wood DWOP, provision of Drilling Supervisors
ENTURE		Chiswick Welltest Risk Assessment and Team Awareness.
spd		Bentley Risk Assessment for novel drilling rig
		Chablis DWOP
ConocoPhillips		MacCulloch DWOP
Paladin		Farnell DWOP
		Brechin Risk Assessment & CWOP
		Montrose MRB Modular Rig Performance Coaching & DWOP
		Arkwright Intervention-on-Paper (Light Well Intervention Vessel)
		Multiple DWOPs, Risk Assessment, TWOPs.
		Tristan DWOP, CWOP

Workshop Experience (Europe) ... cont'd.

Client	Country / Field	Activity
CNR International	UK	Lyell DWOPs, CWOPs, Wellsite coaches
		Deep Banff TWOP (HPHT)
MARATHON		Drilling Performance & Strategy support (inc. Workshop)
	Norway	Alvheim Well-Specific Risk Assessment, DWOP/CWOP
	UK	Maria, Bedlington TVD Workshops & Wash-ups (Expl.; Deepwater Expl.)
		53/3a TVD Workshop, Test-well-on-paper & Wash-up (Expl.)
		TVD Workshop (Dev Well)
		Atlantic/Cromarty Design Challenge Session, DWOP(s), Knowledge Transfer
		Apollo DWOP
		Provision of office & wellsite support personnel
STATOIL	Norway	Tulipan DWOP for Extreme, Deepwater WILDCAT
ADTI	UK	Lindisfarne DWOP (Deepwater Expl.)
Sperry-Sun		Unleashing our Potential Workshop
Petrocanada		Pict DWOP & CWOP
Lundin		Heather/Thistle Facilities Management Review & Re-alignment