

# **Relentless Pursuit of Perfection Ltd**

# **COMPANY PROFILE – High level**

February 2025



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## What we do



#### Performance Consulting

- Performance support
- Workshop facilitation
- Coaches/Mentors (Office and Worksite)
- Knowledge
   management
- Technical and Non-Technical Workshops
  - In-person
  - Virtual
  - HybridDigital
- Performance Plans
  - Gap Analysis
  - Develop Systems
- Pre-Job / Post-Job Reviews

# AI based analytics

- Cognitive data analysis
- Benchmarking

Key offset Review

· 'Best of the Best' Analysis

· KPIs, mini-KPIs, micro-KPIs

Real-Time Decision-making

Leading & Lagging Indicators

Real-Time decision
 making

#### Managed Projects

- Desktop consultancy (Design & Execute)
- HSEQ & Due Diligence
- Office and worksite personnel

### Training & Competency

- Training workshops
- Online and in-person training
- Competency
   assurance
- Focused recruitment

- Asset Integrity
  - Surface
    - o Downhole
  - Business Development
  - Design Review
  - Legislative Compliance
  - Technical Authoring
  - Peer Assist and Peer Reviews

- Technical and Non-Technical
- Individual and Team Competency
- · 'Foundation' through 'Expert' courses
- Linked to <a href="https://www.drillers.com">https://www.drillers.com</a>

# Who we are: Performance Consultancy





Perform: Technical Limit, Coaching and Training, Gap Analysis

Wells:DWOP-CWOP-TWOP-AWOP-IWOP-LWOP-SWOP, AAR, Rig Start-up, Ops Readiness, Well-specific Well-controlFacilities:Shutdown AAR, FPSO Disconnect

HSE: TRA, HAZID-HAZOP, (MPD and Well-test, HSE-event, SIMOPS/COMOPS, WOCRM (Human Factors)

# Possibilities: almost endless

Example

Capture and Embed Lesson Learnt



Projects

**Relentless Pursuit of Perfection Ltd** 

Consulting

### **Our Mission**

# **The Golden Circle**

#### WHAT

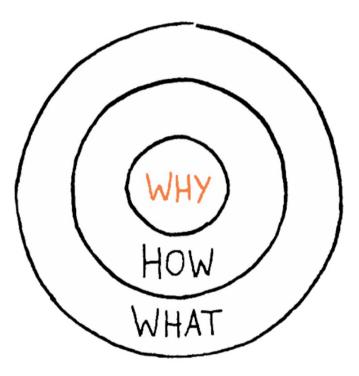
Every organization on the planet knows WHAT they do. These are products they sell or the services

#### HOW

Some organizations know HOW they do it. These are the things that make them special or set them apart from their competition.

#### WHY

Very few organizations know WHY they do what they do. WHY is not about making money. That's a result. WHY is a purpose, cause or belief. It's the very reason your organization exists.



With thanks to Simon Sinek



16<sup>th</sup> October 2024

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The <u>Technical Limit</u> is what could be achieved in a flawless\* operation using the best people, planning and technology.

#### \*

Flawless = No harm to people, damage to the environment or waste of time and money

- Zero Incidents
- Zero Non-Productive Time (NPT)
- Zero Invisible Lost Time (ILT)
- Carbon Neutral

Based on this definition, why wouldn't you be aiming to achieve this?

### The Journey



... by helping you to create an Enabling Environment



"Living the Limit" is a trademark of Relentless Pursuit of Perfection Ltd and cannot be used without permission.

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# Full Life Cycle Support: Performance (Efficiency & HSE)



#### Performance Facilitation

(full life cycle)

- DWOP, CWOP, TWOP, LWOP, AWOP, SWOP
- Systems Gap Analysis, Performance Plans
- Project Kickoff
- Well Design Challenge
- Peer Assistance
- Performance Academy
- Teambuilding / Alignment
- Best of the Best Analysis
- AAR

#### HSE Services

- Emissions Reduction Surveys
- HAZID / HAZOP, Risk Assessment
- Human Factors (WOCRM)
- DROPS (Policy, Survey, Systems)
- Well Examination
- SMS / Safety Cases / Bridging Documents
- Operational Safety Reviews
- Incident Investigations
- Due Diligence

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Technical Facilitation & Consultancy

# **Technical Limit**

Coaching (Performance, HSE, Energy)



#### Relentless Pursuit of Perfection Ltd

#### Technical Services / Project Management

- Rig Survey (incl. emissions)
- Rig Intake \*Start Up Assurance
- Fully resourced Project Management
- HPHT Services
- MPD/UBD
- Well Control: well-specific training
- Well Integrity Management
- Office & Wellsite Support

#### Performance

- Performance, HSE & Energy Coaches
- Performance Thinking
- HPHT Coaching
- Helping Hands
- Build National Competency
- Coaching Academy
- Train-the-trainer

#### **Recruitment**

- Short and Long-Term Hire
- All Disciplines



# **Some results**





# A few of our achievements: D&C and Decomm

- Facilitation & Coaching, AWOPs
  - First application of Technical Limit to Well Decommissioning (17-28% improvements vs. Benchmark)
- Benchmarking & "Prepare to Excel"
  - $_{\circ}$   $\,$  Wells drilled in just over half the AFE  $\,$
  - "Breakthrough in performance culture"

### Helping Hands

- Experienced Drilling personnel as extra "eyes and ears"
- Contributed to well cost savings of up to €4.5 million per well

### • DWOPs, CWOPs, TWOPs, HAZOPs

- Deepwater, HPHT, Geothermal,
- Coal-bed methane, conventional

#### Testimonials available on request Contact us for more details specific to your needs

Safer More efficient Cheaper





16<sup>th</sup> October 2024

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# On the Job Support





#### Wellsite Coaches

- Highly experienced coaches support the crews
- Performance optimisation through Pre-section Meetings, After Action Reviews, video capture & analysis
- Crew development through "Helping Hands" Support, advice, mentoring
- Development of national crews

#### Office Coaches

- Manage wellsite coaches
- Focal point for office staff
- Keep the performance attitude burning in the team

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# Typical Coaching Results

### • Technical Limit Service (office and/or wellsite)

- bp Indonesia : booked \$60 million benefit from our work.

\$9/bbl drove the development of Technical Limit (TL) in the 90's

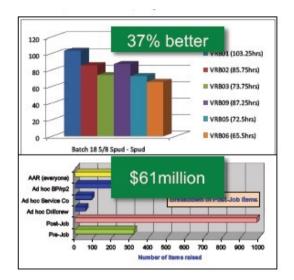
- 2000 Depth (MDBRT) 4000 6000 8000 10000 Actua AFF 12000 0 5 10 15 20 25 30 35 Days
- BP NW Hutton Abandonments: 28%
- Oilsearch PNG : 28%
- Maersk Oil UK: A well in half the time
- Enquest UK: fastest ever subsea Producer-Injector pair
- BP Egypt: "Best in basin" top 6 wells in a class of 93 wells







# Some Full Support Results: Indonesia



#### Two jack-ups

- Office Coach/Co-ordinator
- Coaches on each rig (ex-Toolpushers)

#### Crew Engagement Sessions for each rig

Explained the Process

#### **Regular Workshops**

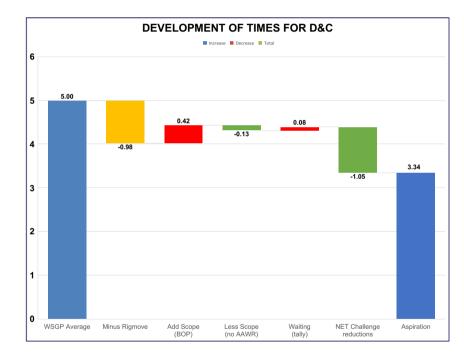
- DWOP
- CWOP-TWOP
- Knowledge Sharing

#### Results

- 37% Improvement in the batch drilling phase
- 10% lower than AFE
- 1300 lessons captured
- Close-out was 96% including rejected items
- Drilling Contractor featured the ENABLING ENVIRONMENT in regional publication

# Some Adhoc support Results: Australia





#### Part Two

- Factory Drilling Coal Seam Gas Programme
- Several offsets
- Highly motivated client and Drilling Contractor

#### Coach co-ordinated a Challenge Session

- Three out of four crews
- Key Service Companies
- Awareness Seminar then reviewed detailed POA
- 4.42 days AFE (D&C) became 3.34 days Aspiration
- Longer-term (Technology) might see 2.68 days

#### Results

- Best well was 2.75 days with weather issues
- 2.5 days was within sight

## Some Adhoc support results: Australia



#### Australia (2018-2019)

This was a two-part programme.

In the first part, one of our field coaches spent 15 days in the client's office, analysing data for six (6) traditional wells, from the daily drilling reports and data software. Output included a Technical Limit Time vs. depth that the team could focus on achieving.

In comparing average ROP with best-achieved, the gap was typically 20%. Potential offline activities were also identified. The most significant gap was in connection times, with a 30-60% difference between the well-inprogress and the best-achieved. Weight-to-weight connection times were often greater than 25 minutes, with the pipe stationary for up to 10 minutes (!!). This adds up to a lot of time on a *singles* rig, with the size of the prize estimated at over 30 hours per well.

The full analysis revealed that there was the potential to reduce well times by 20% for a 2000m well and 35% for a 3100m well.

An optimised connection procedure was developed and agreed with the wellsite team, along with a detailed plan to develop wellsite ownership of mini-KPIs. Aggressive drilling parameters were introduced.

Results: The connection times dropped from an average 18 minutes to less than 12 minutes and the ongoing well was the first well in the campaign to beat the AFE. All other wells went on to do the same.

Based on the success of this brief intervention, the COO and the Drilling Manager, faced with a factory-drilling Coal Seam Gas Project decided to introduce / emphasise Technical Limit thinking into the programme.

With the support of the Drilling Contractor, a Challenge Session was held near the site, with three of the four crew attending plus a considerable number of the other Business Partners.

Following our 'Awakening' Seminar, the Challenge Session set to work on the 5.5 day AFE (D&C & Rig-move). The level of detail was world-class, with the actual Wellsite Plans of Action ("Drillers Notes") scrutinised, and the times broken down to the nearest 5 minutes.



200 @ 8 min (10 min saving) = 200/60

An aspirational time of 3.34 days was identified, along with the actions necessary to achieve it, with an ultimate time of 2.68 days with some design and equipment changes needed.

In parallel, we worked closely with the Leadership team to conduct Health-check on the management systems, develop fit-for-purpose reports. The aspirational times and detailed phase definitions were pre-loaded into the Daily Reporting software. The lessons learnt cycle was optimised. The Drillers Notes were standardised.

Results: Well times towards the end of the Project were down to 2.5 days. Backing out the impact of the severe flooding, the Drilling Manager felt than 2 days is ultimately achievable.

#### Two-part programme

#### Part One: Review history

- Six wells, all coming in over AFE
- · Lots of data
- But not being interpreted

#### Coach reviewed data

- 20-35% gap
- Multiple offline opportunities
- Connection times: Inconsistent and overly cautious
- Wrote detailed procedures

#### Results

- Connection time reduced by 33%
- Well came in under AFE
- Held the gains

# Example Training Workshops



- Advanced Well Control training, followed by a DWOP: Kurdistan
- Intermediate-to-Advanced Well-test/Production Start-up training, followed by TWOP: Germany
- Human Factors / Magical Thinking training, followed by Safe Star-up DWOP: Netherlands
- Human Factors & HSE Training, followed by TWOP: Kurdistan
- Stuck-pipe Training, followed by DWOP: Egypt and Suriname
- Performance Thinking training, followed by DWOP-TWOP: Pakistan
- Building an Enabling Environment, followed by Challenge Session: Australia
- ERD and Hole-Cleaning, followed by DWOP: Netherlands
- Deepwater Well Control, followed by DWOP: Brunei
- Advanced MPD with Liner Drilling and Continuous Circulation, followed by DWOP: Netherlands
- Reservoir Drill in Fluids, followed by DWOP.
- HTHP Well Construction, followed by DWOP
- Drill string Failure Prevention, followed by DWOP
- Horizontal Well Control, followed by DWOP



# Footprint





#### Most recent clients shown first, with their most recent activity shown first

Client	Country	Activity
Energean	Morocco	Anchois East DWOP, then CWOP. Hybrid.
	laraal	KN-01 ST4 CWOP
	Israel	Athena DWOP
СРОС	Malaysia / Thailand JDA	Well Delivery SIMOPS Workshop (Phase 5)
	Congo	1 x CWOP-TWOP 1 x LWOP 2 x DWOP (Same well, different rigs) Ops/Safety Review 2 x DWOP (Deepwater Subsea Development, TLP). TLP x HAZOP.
	Nigeria	Egina ECOP (DWOP-CWOP-Subsea WOP) Rig Intake Support
	Namibia	Venus-1A DWOP
	Malaysia	4 x Deepwater DWOP (2013, 2014, 2017, 2022) 2 x PMCD x HAZOP (2013, 2017)
	USA	South Platte DWOP (First well in GoM in 14 years; deepest/highest pressure)
	Lebanon	Block 4, well 1 DWOP (first ever well offshore Lebanon)
	Senegal	JAMM-1X DWOP
TotalEnergies	Mauritania	Yaboy DWOP
recallinergies	Mexico	Etzil-1 DWOP / HAZID
	French Guiana	GMES-6 DWOP
	South Africa	Brulpadda-1X DWOP (Extreme Metocean environment)
	Azerbaijan	'Critical Well DWOP', CWOP/Human-Factors (WOCRM) Session
	Congo	Ops/Safety Review 2 x DWOP (Deepwater Subsea Development, TLP). TLP x HAZOP.
	Kurdistan	DWOP
	Brunei	Crew Induction / DWOPs x HPHT training Crew Induction x DWOP x Deepwater Training (startup of newbuild 6th Gen semi)
TETHYS OIL	Oman	Kunooz-1 DWOP
		Safe-Start/TWOP (Baeshiq-3)
DNO	Kurdistan	Tawke 5G CWOP <sup>+</sup>
EST - 1971	1	2 x DWOP-CWOP (Tawke field)
		DWOP-CWOP (Baeshiq)



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Client	Country	Activity
	Australia	Tophole DWOP (Batch-Setting), then Riser-section DWOP. DIGITAL.
	Mexico	HSE-Event, DWOP
	Brunei	MPD x HAZID (HPHT well), then 'Critical-well' DWOP
	Malaysia	Provision of wellsite rDTL coaches. Performance Healthcheck / Assessment
	Malaysia	Exploration Well DWOP (MPD x high angle)
		2 x Campaign-DWOP (Deepwater Exploration with MPD)
	Myanmar (pre-sanctions)	MPD x HAZOP, then DWOP
PTTEP	)	Project/Well-specific Risk Assessment (Drill, Test)
Confidential	Confidential	Exploration Well 3: DWOP and then TWOP Exploration Well 2: DWOP-TWOP-CWOP Exploration Well 1: DWOP and then Ops Decision-Making Workshop
	Egypt	<ul> <li>1 x Infill Campaign CWOP-TreeWOP (Raven West)</li> <li>i-DWOP (Deepwater x HPHT Exploration), then 2 x DWOP (Atoll-1, Atoll North)</li> <li>5 x Development Well campaign DWOP (Taurus-Libra, Raven East, Raven West, Atoll North)</li> <li>4 x Development Well campaign CWOP (Taurus-Libra, Raven, Atoll, Giza-Fayoum)</li> <li>1 x TreeWOP (Taurus-Libra)</li> <li>1 x HPHT Exploration onshore (Mocha-1)</li> <li>1 x 'Deepwater HPHT' DWOP plus Team-Building (Atoll-2)</li> <li>1 x Onshore DWOP (El-Masariya Onshore)</li> </ul>
bp	Azerbaijan	Chirag A11z CWOP (GeoFORM)
	Egypt	<ul> <li>i-DWOP (Deepwater x HPHT Exploration), then 2 x DWOP (Atoll-1, Atoll North)</li> <li>4 x Development Well campaign DWOP (Taurus-Libra, Raven East, Raven West, Atoll North)</li> <li>4 x Development Well campaign CWOP (Taurus-Libra, Raven, Atoll, Giza-Fayoum)</li> <li>1 x TreeWOP (Taurus-Libra)</li> <li>1 x HPHT Exploration onshore (Mocha-1)</li> <li>1 x 'Deepwater HPHT' DWOP plus Team-Building (Atoll-2)</li> <li>1 x Onshore DWOP (El-Masariya Onshore)</li> </ul>
	Indonesia	Phase 2 (2018-2019): Onshore Performance Co-ordinator, multiple Workshops TEAP (2012- 2014): TL Support (office & national wellsite coaches, DWOPs, TWOPs) Phase 1 (2007-2009): TL support (wellsite & office coaches, DWOPs, CWOPs; DSV/NDSV).
	Oman	KZN-113 Critical-Section DWOP



Country	Activity
USA/Global	(Deepwater) Riserless Casing Drilling Risk Assessment
Equatorial Guinea	Provision of HSE-Performance Coaches DWOP iWOP Subsea (Interventions) Campaign Readiness Review
Malaysia	EBA Phase 8 DWOP-CWOP
Indonesia 🧕 😒	Akatara Phase-1 DWOP/CWOP
Saudi Arabia	Al-Khobar Challenge Session
New Zealand	Kupe South-9 DWOP-CWOP
Australia	Black-watch-1 (u-ERD) DWOP, then CWOP
Australia	Haselgrove AWOP/DWOP
Egypt	Yakoot-1X DWOP
USA	Pickerel DWOP Huron DWOP-LWOP
Equatorial Guinea	CWOP (Workovers) and DWOP/CWOP (Development)
Libya	DWOP. TWOP / Welltest Risk Assessment
Indonesia Brazil	-DWOP
Ghana	DWOP, Team Alignment / Enabling Environment Seminars.
Indonesia	Rencong-1X AAR (Deepwater Expl)
	KBD-2X AAR, Anggun-1 DWOP. Land wells.
	DWOP (Ultra-Deepwater)
	DWOP (Wildcat) + Soft-skills training (performance)
	Sandia -1X DWOP (Deepwater Exploration); HAZOP (MPD)
<b>v</b>	DWOP (Deepwater Exploration)
	2 x DWOP
	Safety-DWOP (onshore exploration)
Trinidad/Guyana	DWOP plus HPHT training plus Stuckpipe Training
Algeria	Development campaign DWOP
	Tamar SW & Leviathan-8 CWOP
Icrool	Leviathan-8 DWOP
Israel	Subsea Wells AWOP
	Mari-B AWOP
la den este	CWOP (Complete Well on Paper); Deepwater.
Indonesia	Supervisor Alignment Session (in shipyard for new-build)
	USA/Global Equatorial Guinea Malaysia Indonesia Saudi Arabia New Zealand Australia Egypt USA Equatorial Guinea Libya Indonesia Brazil Ghana Indonesia Gabon Colombia Canary Islands Angola Kurdistan Libya Trinidad/Guyana



Client	Country	Activity
6	Kurdistan	AHA-1 DWOP
•		Spinwam-1 DWOP-TWOP
MPCL	Pakistan	Performance Programme including: • Service Partner Alignment Seminar • Internal Alignment Sessions • Gap Analysis and Performance Plan
τυιιοω	Maximitania	AWOP
	Mauritania	5 x DWOPs, SWOP (Supply-well-on-paper); Deepwater x HPHT
	Côte d'Ivoire	Safety-DWOP
VAALCO ENERGY, INC.	Gabon	FPSO Flowline Disconnection Constructability Review / Risk Assessment 2 x CWOP (Campaign, then CHFP-focus) 2 x i-WOP in quick succession then Campaign DWOP, and iWOP
		2 x HPHT Well Delivery SIMOPS Workshop (BMA then BMD)
CARIGALI HESS	Malaysia / Thailand JDA	BMA x HPHT DWOP, then CWOP Bulan C DWOP and then CWOP, plus <i>online</i> Team-building
strike energy	Australia	West Erregulla-3 ST3 MPD x HAZID-HAZOP
sapura	Australia	Kanga-1 DWOP
	Japan	Sanin Oki-1: Exploration well DWOP Shimane Yamaguchi-1: Exploration well DWOP, then TWOP
	Abu Dhabi	Onshore Block 4 DWOP, then TWOP
INPEX	Suriname	DWOP/Risk-Assessment (Exploration)
	Malaysia	MPD x HAZOP (BTR x CBHP). DWOP (Deepwater Exploration)
	Indonesia	Abadi: DWOP and TWOP
western <b>zagrøs</b>	Kurdistan	K4: DWOP and Well Control Refresher, then CWOP
CHARD	Australia	Seamer-2: DWOP, then CWOP, then Well-specific Risk Assessment
VALE	Indonesia	Hu'u Daha Geothermal Slim-hole Exploration Wewll DWOP/Risk-Assessment
CHARIOT -	Morocco	Anchois-2: DWOP, then LWOP
CHAROT	Namibia	Prospect 'S" DWOP (Wildcat)



Client	Country	Activity
	Mexico	Yoti West-1 EXP x DWOP, then LWOP. Then AAR
Dragon Oil	Turkmenistan	ZHD-A-113 DWOP
MJECO	Japan	Tenpoku Seiho Oki-1 DWOP, then TWOP, plus online Team-building
	Indonesia	MPD x DWOP for PHE-NSO Campaign DWOP-CWOP for PEP Cepu Drilling & Completion Programme. Land Well 3 x DWOPs & 1 x Safety-DWOP (2 jack-up rigs) for PHE WMO
Santos	Australia / Timor Leste JDA	Bayu-Undan SIMOPS Workshop (develop MOPO)
	Malaysia	DWOP (HPHT), SWOP, LWOP MPD x HAZID-HAZOP
	Indonesia	2020: Merakes CWOP 2018: Jangkrik Infill Campaign SIMOPS Assessment 2018: Merakes-1 (Exploration Well) DWOP 2016/2017: DWOP and Smart-Well/Sand-control CWOP (Deepwater Development)"
em	Brazil	Supervisor & Contractor Alignment. DWOP/TWOP (Total: 4 workshops)
Berlanga	Myanmar	Block M8, Well WS-B x DWOP / Risk Assessment
	Found	Drilling Performance Improvement Workshop, then Performance-Thinking Workshops (2020)
Gupco	Egypt	DWOPs / Performance Seminars, Technical Limit. Coach the coach.
		2 x MPD HAZOP in support of Maersk Deliverer Safety Case application
	Kurdistan	Exploration / Appraisal Campaign Post-Activity review
	New Zealand	Multi-well (incl. Deepwater) DWOP-TWOP-HAZID
	Mexico	2 x Exploration well DWOPs
U U	Senegal	3 x DWOPs (Exploration/Appraisal), 1 x TWOP
Capricorn	Morocco	S X DVVOFS (Exploration/Appraisal), I X I VVOF
Rashpetco	Egypt	MPD x DWOP (Montu-1)



Client	Country	Activity
Gaz du Camerour	Cameroon	WWOP (HWU)
CONRAD PETROLEUM	Indonesia	Exploration campaign DWOP-TWOP (Tambak-1 and Tambak-2)
Senex	Australia	Performance Challenge Session; Readiness Review Initial Technical Review
Xtreme subseq	Vietnam	Desktop Review of Well Abandonment Plan
MEDCOEINERGI OtherGas	Indonesia	Buntal-5 Risk Assessment, then DWOP-CWOP (Subsea, D&C&T) AS campaign DWOP-CWOP JR campaign DWOP-CWOP
COOPER ENERGY	Australia	BMG Abandonment Peer Review
	USA	Peer Review / Risk Assessment
	Japan	Well C-0002 DWOP (IODP Expedition 358) "Coring a Plate Boundary"
	South Africa	Operational Leadership Forum
sasoL recting new functions	Mozambique	2018 (Onshore): Post-campaign AAR 2016 (Onshore): DWOP-CWOP, then i-WOP 2015 (Onshore): Well Cost Challenge Session 2012 (Offshore): DWOP-CWOP/Team-building, AAR 2011 (Onshore): HWU Risk Assessment/CWOP; AAR, DWOP
	Botswana	Coal-Bed Methane Exploration Corehole Programme : Ops Walk-through
Clcrest E & P. Nigeria Lat	Nigeria	Delivery Assurance Review / AAR
$\nabla$	Indonesia	Subsea Development: Risk Assessment - Drill, Complete, Run Tree (incl. Technical support); 3- day DWOP-CWOP
Kangean Energy Indonesia		Deepwater Exploration: Risk Assessment; MPD x HAZOP (CBHP, PMCD, 5th gen dp semi), DWOP, then TWOP
woodside	Australia	<ol> <li>Top-Hole DWOP (Greater Enfield Development)</li> <li>Deeper Section DWOP, CWOP</li> </ol>
DeNovo	Trinidad	DWOP CWOP
PETRONAS	Malaysia	1st rig : HPHT x MPD Well Control Review, Risk Assessment, DWOP 2nd & 3rd rig : HPHT x MPD HAZOP 4th rig : u-HPHT x MPD HAZOP Technical Limit training for Front-Line Supervisors



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Client	Country	Activity
دبسی للسبترول Dubai Petroleum	Dubai	HPHT x DWOP 2008: Technical Limit support incl. provision of Performance Plan & coaching of client's wellsite coaches. Crew Inductions. DWOPs.
	Abu Dhabi	DTL Re-invigoration Programme (office & wellsite coaches, DWOPs): Phase 1 ("Proof of Concept"); Phase 2 ("Reproducibility, and Sustainability")
	Canada	SAGD Operational Efficiency Workshop
🕢 Oil Search	Kurdistan PNG Australia & PNG	Expectations Workshop (office), AAR (Technical & Non-technical), TWOP Wellsite Expectations Workshops (as requested by Exxon-MOBIL) Fully-resourced LTL Programme incl. wellsite & office coaches. DWOPs, CWOPs etc.,
	Papua New Guinea	Next Steps Workshop (Agreed goal 40% reduction in well costs) Performance Service (office and wellsite coaches, DWOP)
	Cote d'Ivoire Gabon	Baobab HAZID x multiple-DWOPs (2014); CWOP/Risk-Assessment, Wash-up (2007) "Performance Advisors"
GRN	Algeria	DWOP
PERENCO	Gabon Brazil	DWOP (Deepwater Exploration)
Mubadala Petroleum	Thailand Indonesia	DWOP, CWOP (SMART-well with ESP) 2 x DWOPs (1 x Field Development, 1 x Expl well)
(Mitra)	Indonesia	Drilling Readiness Review Project & Well Risk Assessment, DWOP, AAR
MarathonOil	Kurdistan US	i-DWOP, TWOP Lower 48 States D&C Leadership Workshop
MÜRPHY	Indonesia Malaysia	AAR/Peer-Review (Deepwater). Provision of wellsite coaches. Provision of wellsite Performance coaches. DWOPs, AARs.
	Indonesia	Deepwater Drilling Campaign Project Risk Assessment Safety-DWOPs. HAZOP on Deepwater MPD/PMCD.
	Angola	Deepwater Drilling & Well-testing AAR. Deepwater HLRA. DWOP.
Petrofac 🏚	Romania	Performance Healthcheck / Gap Analysis
Falkland	UK for Falklands	Campaign DWOP for Rig Start-up (Deepwater)
ENEROY	PNG	DWOP for Rig Start-up x 2 (Exploration Wells)
Lundin	Malaysia	HSE Leadership Training



Client	Country	Activity
Transocean	Egypt	"Performance Toolpushers" (Deepwater).
	Nigeria	Rig Start-up Services (Teambuild, TWOP & DWOP) x 2 rigs
Origin	New Zealand	Technical Limit support incl. provision of Performance Plan & coaching of client's wellsite coaches. Crew Inductions.
ADA	_	DWOPs.
GEODYNAMICS	Australia	Set up DTL/safety systems (Geo-thermal company)
<b>_</b>		DWOP (Exploration Wells)
PTES CHARA	Tunisia	
	Oman	DWOP / Performance Seminar
81	Eastern Med	DWOP, CWOP, Supply-Well-on-Paper (Deepwater)
-		DWOP, Provide Coach
0	India	DWOP (Deepwater)
	China	Crew Induction / Safety & Operational Excellence / DWOP
The second	Angola	DWOP



# Job Experience (Europe)

Client	Country / Field	Activity
		Provide Operations Coaches (Safety & Performance)
a Marca		CCS Project Peer Review (Caprock Reinstatement)
eni 🐜	Netherlands	D-15A AWOP
gran grans		D-154A SIMOPS Review
		Team-Building / AWOP (Subsea x MLS wells)
	Norway	Maria Phase 2 Drilling Challenge Session
	Germany	Weißenmoor Z3 Training-TWOP
		RK DWOP
		Valaris 123 Flat-Time Reduction Workshop
		PBLJ Flat-Time Reduction Workshop
Harbour		R2 Frac-well-on-Paper
Harbour Energy		NW Seymour DWOP-CWOP
		NW Seymour DWOP (Re-entry part)
		F6 DWOP
		J-area Production Planned Shutdown AAR
	UK	Judy: RD Focus Session, JM DWOP, J10 SROP
		Dunnotar: DWOP, then LWOP
		GBA Planned Shutdown AAR
		Planned Platform Shutdown AAR (Lomond, North Everest, Armada)
		Jade South DWOP
		Talbot DWOP
		LAD DWOP
		Winchelsea DWOP-TWOP held in the Netherlands
wetershall		AWOP
wintershall		Q1-D2xx DWOP
		K5-F AWOP
	Netherlands	L7 Platform Abandonment AWOP
		Velocity String on Paper (Stand-alone Snubbing): 2021
		Velocity String on Paper (Rig-assisted Snubbing): 2018, 2019
		Laggan: DWOP and CWOP
		Ballindalloch: DWOP/CWOP and re-WOP
		Elgin/Franklin u-HPHT: Conduct Team-building/On-boarding x 2, DWOPs/RWOPs x 4, Provide
TotalEnergies		wellsite coaches on NSH
		Provide 'Rig Intake Advisor' for new-builds
		Support to S714 Relief Well Drilling Team
	UK	(planning & facilitation, relief NDSV)
		North Alwyn: Slot Recovery on Paper, Drilling DWOP, CWOP
		Ocean Valiant: Wellsite Performance Coaches
		Leadon: AWOP (Abandon Well on Paper)
		Lochranza: DWOP-CWOP
		Glendronach: West of Shetlands DWOP

Most recent clients shown first with Their most recent activity shown first

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Client	Country / Field	Activity
		Dunbar: Team-building/Alignment (TAD: Two Drilling Contractors)
	UK cont'd	Tomintoul: DWOP x start-up of West Phoenix
	UR conta	Tormore Risk Assessments : Deepwater Operability, Welltest
		Tormore: Develop Deepwater-specific Rig-Specific Procedures
	Bulgaria	DWOPs: Polshkov-1 (2015); Rubin-1 (2017), Melnik-1 (2018)
TotalEnergies	UK cont'd	Pau: Drilling Riserless to TD Feasibility HAZID
	Cyprus	Onesiphoros West-1 DWOP. Deepwater x MPD Wildcat
		Wellsite Performance Coaches (Ocean Valiant)
	UK	Culzean: DWOP
	T-Rex <b>(Norway)</b>	Dunbarton: "Next Steps" programme incl. Teambuild/align. DWOP.
		HTHP support : Risk assessment, performance system, DWOP, TWOP.
	Norway	T-Rex DWOP
	UK	Valaris 123 Ways-of-Working
		Gannet GF-04 DWOP, then CWOP
	Netherlands	Confidential
		Jaws-Orlov Ocean Valiant Team Formation Workshop, Value Creation Workshop
	1.117	Cormorant N and A: After Action Review (TTRD), DTL Wellsite coaches, DWOP
	UK	Shearwater After Action Review (HTHP)
		Goldeneye Project Success Workshop
		Gannet Pipeline Dewaxing Challenge Session
	Europe	SAP Implementation Kick-off
64V	<b>A</b> ( )	Performance Day, then Strasshof-17 DWOP
	Austria	Wittau-T2 DWOP
OMV		Alit-1 DWOP (HPHT)
	<b>.</b> .	Barbatesti 4700 DWOP
OMV Petrom	Romania	Totea TWOP & HAZOP
	(all HPHT)	Baicoi 6600 HPHT x MPD DWOP, then TWOP, then AAR
		Piscuri 4000 TWOP, then WWOP/HAZID
		Drilling Contractor Performance Improvement Wshop
		Provide Performance & HSE coaches on:
- · · ·		Noble Hans Deul (working for IOG)
Petrofac 😰	UK	WilPhoenix (working for Hess)
		Borgland Dolphin (working for i3 Energy)
		Ocean Great White (working for Siccar Point Energy)
		AWOP for Renee Rubie Abandonments.



Client	Country / Field	Activity
	UK/NL	Crosgan (UK) & N05-A-01 (NL) Perfect Start-up DWOP for Valaris 123
	UK	Darroch: Rig-Start-up/DWOP held in Netherlands
ono	UK	Sean: Two-well DWOP held in Netherlands
		N07-4 DWOP (Exploration Well). Theme: "Delivering as Promised"
duas		P18-08 DWOP/Team-building/Human Factors Awareness then AAR
	Netherlands	Q07-07 DWOP & CWOP with "Human Factors" Awareness
	nethenands	5 x Workshops (L11b, L16-16, P-11, M07-08, L6D) incl. Safety-DWOP,
		i-DWOP, CWOP.
		Provide 'Helping Hands' Competency Assistance.
<b>S</b>	Ukraine	Performance Seminar (4-days)
		Diadem DWOP, then Welltest HAZID-HAZOP, then TWOP (2022)
	UK	Chimera Exploration Well DWOP (2019)
		Ekland Exploration well DWOP (2018)
Capricorn	Norway	Lynhaug & Godalen (Exploration) DWOP
577	Netherlands	Porthos CCUS Project: Well Intervention on Paper, then Well-Intercept-on-Paper
		Harding: Morrone Well AAR (Wash-up)
	UK	CWOP, Provision of Wellsite Advisors
324		Dugong Tail DWOP, LWOP
ENERGY	Norway	Dugong Appraisal Well Workshops: DWOP, SWOP, LWOP, TWOP
		Dugong Exploration Well Workshops: DWOP, SWOP, LWOP
		Intervention-on-Paper HALLIBURTON
	Denmark	Ops Readiness Review
HESS	Denmark	Jill-1: Performance Steering Group, then DWOP
		South Arne: 1x Safety-DWOP; 1 x UBD DWOP; 1 x UBD CWOP
	Eur/ Asia Region	Regional Drilling Conference / Team-building
	UKCS	Risk Assessment on trawl damage to dormant sub-sea structure
	France	VGR-115H Proof-of-Concept DWOP: Directional liner drilling
	Ireland	Iolar DWOP/DWOS support: UDW Exploration well with MPD
(en		Buzzard Generic Design Challenge, Drilling Planning Kickoff, Crew Intros, DWOP
rexen		Perth Generic Design Challenge Session
Not and	UK	Telford DWOP (Sidetrack)
		Blackhorse DWOP (Exploration)
		Best Practices Workshop (Cementing)



Client	Country / Field	Activity
PROVIDENCE	Ireland	Druid/Drombeg AAR (4-part process)
MOLGROUP	Hungary	Performance Training: Technical Limit and Well Delivery
	UK	Arundel: Target-Setting Workshop (PBLJ rig)
bp	UK (Magnus)	Magnus: Introduce & maintain TL programme, 14 x DWOP-CWOPs         Introduction to new equipt (multi-laterals). 90-d safety plans         Provision of office support personnel         Brownfield Construction : Team Vision & Alignment         Subsea Construction Project : Technical Limit Workshop
	UK	NW Hutton: Introduce TL into Large scale Abandonment Ops, Workshops
	UK (WoS)	TL Workshops & DWOPs (Foinaven, Schiehallion, Loyal) Wellhead & Subsea system training course
	UK (Rhum)	Rhum: Introduce homegrown TL programme. DWOP (Drilling)
	Netherlands	P15/18 Project Success Workshops
	UK	Wytch Farm Hydraulic Workover HSE Induction, Teambuild & CWOP
	UK (Clair)	Introduce homegrown TL programme. DWOPs & CWOPs
enquest	UK	Gadwall IWOP (Intervention on Paper) Knightsbridge Team-building & Ways-of-working Don Team-building & goal-setting for Stena Spey rig start-up Don Team-build, DWOP, Run tree on paper, CWOP, Start up Field on Paper, Full Field Project Wash-up. "Going for Gold" / Phase 2. Broom "Going for Gold" & DWOP Thistle DWOP
TALISMAN	UK	D&C Performance Meeting - Facilitation Performance Review Workshop, Seagull Well (HPHT)
SUNCOR	UK	Romeo HPHT x DWOP
	UK (Forties & Bacchus)	Wellsite performance support (focus on learning). "Performance won't hurt safety" seminars.
Northern Petroleum Pic		Markswell Wood DWOP, provision of Drilling Supervisors
<b>V</b> ENTERE	UK	Chiswick Welltest Risk Assessment and Team Awareness.
spd		Bentley Risk Assessment for novel drilling rig Chablis DWOP



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ConocoPhillips	UK	MacCulloch DWOP
Paladin		Farnell DWOP
		Brechin Risk Assessment & CWOP
		Montrose MRB Modular Rig Performance Coaching & DWOP
		Arkwright Intervention-on-Paper (Light Well Intervention Vessel)
		Multiple DWOPs, Risk Assessment, TWOPs.
		Tristan DWOP, CWOP
CNR International		Lyell DWOPs, CWOPs, Wellsite coaches
		Deep Banff TWOP (HPHT)
		Drilling Performance & Strategy support (inc. Workshop)
	Norway	Alvheim Well-Specific Risk Assessment, DWOP/CWOP
g	UK	Maria, Bedlington TVD Workshops & Wash-ups (Expl.; Deepwater Expl.)
		53/3a TVD Workshop, Test-well-on-paper & Wash-up (Expl.)
		TVD Workshop (Dev Well)
		Atlantic/Cromarty Design Challenge Session, DWOP(s), Knowledge Transfer
		Apollo DWOP
		Provision of office & wellsite support personnel
STATOIL	Norway	Tulipan DWOP for Extreme, Deepwater WILDCAT
ADTI	UK	Lindisfarne DWOP (Deepwater Expl.)
Sperry-Sun		Unleashing our Potential Workshop
Petrocanada		Pict DWOP & CWOP
Lundin		Heather/Thistle Facilities Management Review & Re-alignment